DAY 1: WEDNESDAY, SEPTEMBER 13, 2023

8:00 AM-8:45 AM  Shuttle to Penrose House, Garden Pavilion
                 Departs from Broadmoor West

8:15 AM-9:00 AM  Attendee Check-in and Breakfast
                 Garden Pavilion

9:00 AM-9:05 AM  Welcome
                 Kyle H. Hybl, President and CEO, El Pomar Foundation

9:05 AM-9:10 AM  Announcements and Introductions
                 Eleanor Martinez and Jim Hasson

9:10 AM-9:35 AM  Harvard and UNC: The Decisions
                 Jim Hasson

9:35 AM-10:00 AM Harvard and UNC: The Implications for Private Foundations
                 Celia Roady

10:00 AM-10:15 AM Break

10:15 AM-11:15 AM Tax, Legal, and Governance Issues on Our Desks: A Panel Discussion
                 Among Foundation In-House Counsel
                 Moderator:
                 Josh Mintz, John D. and Catherine T. MacArthur Foundation
                 Panelists:
                 Elizabeth Peters, Hewlett Foundation
                 Nishka Chandrasoma, Ford Foundation
                 Sasha Abrams, Gordon and Betty Moore Foundation
                 John Tyler, Ewing Marion Kauffman Foundation

11:15 AM-11:30 AM Break

11:30 AM-12:00 PM How Can Founders Be Assured of Adherence to Mission
                 Ofer Lion

12:00 PM-1:00 PM  Lunch
                 Garden Pavilion
1:00 PM-2:00 PM  Practical Issues Confronting Private Foundations
Faculty

2:00 PM-2:05 PM  Closing Remarks
Maureen Lawrence, Sr. Vice President, General Counsel and Director of
Community Programs, El Pomar Foundation

2:05 PM-2:30 PM  Shuttle to Broadmoor West
Departs from Garden Pavilion, upper parking lot

4:30 PM-5:00 PM  Shuttle to Penrose House
Departs from Broadmoor West

4:30 PM-6:30 PM  Welcome Reception, Penrose House – Fountain Courtyard
Cocktails and hors d’oeuvres
*Dinner is at your leisure

6:15 PM-6:45 PM  Shuttle to Broadmoor West
Departs from Penrose House

DAY 2: THURSDAY, SEPTEMBER 14, 2023

8:00 AM-8:45 AM  Shuttle to Penrose House, Garden Pavilion
Departs from Broadmoor West

8:15 AM-9:00 AM  Breakfast
Garden Pavilion

9:00 AM-9:05 AM  Announcements

9:05 AM-9:30 AM  What Foundations Should Know About the New Clean Energy Tax
Incentives
Ruth Madrigal

9:30 AM-10:20 AM  What Legal Issues Are Involved in Foundation Governance Decisions?
Maureen Lawrence and Ann Batlle

10:20 AM-11:10 AM  Preparing Foundations for IRS and AG Investigations
Ofer Lion and Ruth Madrigal

11:10 AM-11:25 AM  Break

11:25 AM-11:50 AM  Designing and Structuring Joint PRI’s
Krysta Copeland
11:50 AM-12:15 PM  Practical Ways to Deal With a Breach of Grant or PRI Agreement  
Celia Roady

12:15 PM-1:15 PM  Lunch  
Garden Pavilion

1:15 PM-2:05 PM  Practical Issues Confronting Private Foundations  
Faculty

2:00 PM-2:30 PM  Shuttle to Broadmoor West  
Departs from Garden Pavilion, upper parking lot

**DAY 3: FRIDAY, SEPTEMBER 15, 2023**

8:00 AM-8:45 AM  Shuttle to Penrose House, Garden Pavilion  
Departs from Broadmoor West

8:15 AM-9:00 AM  Breakfast  
Garden Pavilion

9:00 AM-9:10 AM  Announcements and Survey Evaluations

9:10 AM-10:00 AM  Foundation Use of Contracts Vs. Grants: Special Considerations For Research Efforts  
Ann Batlle

10:00 AM-10:30 AM  Grants and Transfers to Other Foundations  
Jim Hasson

10:30 AM-10:45 am  Break

10:45 AM-11:10 AM  What the Heck Are GLAM, TEOS and EO BMF Extract? How the Treasury and IRS Now Interpret and Communicate EO Laws  
Ruth Madrigal

11:10 AM-12:00 PM  Practical Issues Confronting Private Foundations  
Faculty

12:00 PM-12:30 PM  Shuttle to Broadmoor West  
Departs from Garden Pavilion, upper parking lot.

Save the Date: September 11-13, 2024.  
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